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Pro-Forma Cash Flow Update

Amherst County Service Authority

July 3, 2012

One James Center 901 East Cary Street 14th Floor Richmond, Virginia 23219

Goals & Objectives

- ➤ Outline appropriate alternatives for the Board's consideration which will allow the Authority to meet its annual operating & maintenance and debt service obligations.
 - The alternatives include potential adjustments to rates and charges of the Authority, which are by definition user fees for the provision and delivery of water and sewer services.
- ➤ Project adjustments to rates and charges so that the Authority has sufficient annual revenues available to pay annual operating expenses and provide the VRA Financing Agreement Requirement of \$1.15 for Every \$1.00 of Debt Service (1.15x Debt Service Coverage).
 - This is a Requirement both of the Authority's current and prior Financing Agreements to keep from a default and is a common requirement of Utility Revenue Bonds.
- ➤ Maintain adequate level of Non-Designated Cash Reserves. For a Utility the size of ACSA, Non-Designated Cash Reserve levels in keeping with Best Practices approximate 50% of the total budget.
 - Such reserves are necessary for a utility to be able to respond to essential emergency capital expenditures or to undertake capital improvement projects when desirable opportunities arise.
 - This position is consistent with the Board's Financial Policies adopted on March 6, 2012.

Goals & Objectives (cont.)

- ➤ Minimize any "Rate Shock" from future Water & Sewer Rate increases such as the double digit adjustments the Authority experienced in the late 1980's/Early 1990's.
 - With the issuance of the 2000 Bonds, the Authority began considering and implementing rate increases every two years.
 - In 2006, the Authority began an annual review and implementation of adjusting rates and charges so as to further "smooth out" the impact to the customer. Annual adjustments were continued through CY 2010.

Prepared by: Davenport & Company LLC

Background

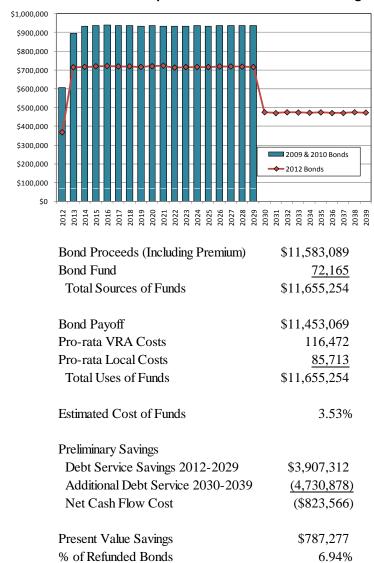
- ➤ In 2009 the Authority borrowed approximately \$8.04 million for the Lanum Filtration Plant Technological Upgrades (the "Project") to meet requirements of new Federal Water Quality Regulation mandates that were beyond the control of the Authority:
- > The Plan of Finance provided for the following:
 - 1. Taking advantage of the low interest rate environment;
 - 2. Avoiding potential limited availability of qualified contractors to perform the required work at a competitive cost as both the new water quality regulations and requirements of the Chesapeake Bay Clean Water initiatives were emerging on the same timeline; and
 - 3. Completing the construction of the project at favorable pricing as a result of the bids received.
- ➤ The project provided for the ability to meet both current and future residential, commercial and industrial community needs, until the next treatment plant hydraulic expansion (projected for approximately 2025).
- As a part of the planning process for the 2009 Bonds, a five year plan with annual rate adjustments (consistent with the 2006 annual rate adjustment decision) was presented to the Board to meet projected debt service needs and was adopted.

Background (cont.)

- ➤ In 2010 the Authority refinanced its 2000 Bonds for interest rate savings which reduced its debt service expense.
- As a result of the continued recessionary environment during the CY 2011 budget cycle, the Authority Board reconsidered annual adjustments to its rates, which had been a practice since 2006.
 - Rates were effectively held flat with no increase from February 2010 through CY 2012.
 - In CY 2012, the Authority also held rates constant and incorporated approximately \$405,000 of reserves as a revenue source.
 - The Authority's discretionary budget appropriations have been further cut by 27.5% over the last three years in an attempt to accommodate escalating debt service costs related to the 2009 Bonds, and recessionary revenue levels.
- ➤ In the Spring of CY 2012, the Authority participated in VRA's pooled loan financing program for a restructuring of its 2009 Bonds and refinancing of its 2010 Bonds for interest rates savings in order to mitigate the potential rate increases necessary to cover its annual debt service costs.
 - The Authority was able to complete this transaction in the lowest interest rate environment in 50 years, which resulted in cash flow reduction of \$190,000 on the 2009 Bonds and average annual savings of \$27,000 on the 2010 Bonds.
 - The VRA transaction has reduced the Authority's annual cash flow outlay for debt service by approximately \$217,000 on an ongoing basis when compared to prior bond debt service.

Combined Restructuring/Refinancing – Final Cash Flows

Debt Service Comparison - 2009 & 2010 Refinancing



	Debt Service Comparison
2009	&

	2007 &		
Year	2010 Bonds	<u>2012 Bonds</u>	Difference
2012	\$605,905	\$368,519	\$237,386
2013	896,160	714,813	181,347
2014	935,048	716,564	218,484
2015	937,380	720,151	217,229
2016	940,700	721,569	219,131
2017	936,918	719,470	217,448
2018	938,288	719,608	218,680
2019	934,553	716,527	218,026
2020	935,883	720,382	215,501
2021	935,018	723,214	211,804
2022	935,000	713,170	221,830
2023	933,743	715,720	218,023
2024	937,243	716,245	220,998
2025	934,243	715,745	218,498
2026	935,953	719,220	216,733
2027	936,118	719,113	217,005
2028	937,733	718,083	219,650
2029	935,665	716,126	219,539
2030	0	475,243	(475,243)
2031	0	470,381	(470,381)
2032	0	475,006	(475,006)
2033	0	473,606	(473,606)
2034	0	472,487	(472,487)
2035	0	474,550	(474,550)
2036	0	470,587	(470,587)
2037	0	470,856	(470,856)
2038	0	475,100	(475,100)
2039	<u>0</u>	473,062	(473,062)
Total	\$16,481,545	\$17,305,111	(\$823,566)

Pro-Forma Update Expense Assumptions

- ➤ The pro-forma model has been updated to include actual CY 2010 and CY 2011 results and the most current CY 2012 budget. CY 2012 Budget Expenditures used as the base line for pro-forma purposes.
- From July 1, 2013 Wage Compensation adjustments are projected to be 5% per year as the Authority reimplements its merit based compensation program, to better attract and retain qualified employees.
- Fill the vacant plant operator at \$36,000 beginning in CY 2015.
- ➤ 4.5% growth for wholesale water purchases; 3.0% growth rate for all other expenses beginning in CY 2013, except debt service and fees to the Regional Wastewater Treatment Facility. Regional plant expenses are rising more rapidly due primarily to the requirements of the Chesapeake Bay Clean Water initiatives and higher sludge disposal cost caused by the closure of the Lynchburg landfill. Annual costs are expected to rise from the current \$179,000 to \$190,000 for CY 2013.
- ➤ \$294,000 of Necessary James River Sewer Line Erosion Stabilization expense funded from cash reserves in CY 2013 matched with Corps of Engineers grant.
- ➤ Due to the necessary treatment plant overhauls and upgrades, Lynchburg landfill closure and Chesapeake Bay Clean Water initiatives, the Lynchburg Note Payments are estimated to increase from the current \$268,000 to the following:

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- CY 2013 = $268,000

- CY 2014 & CY2015 = $285,000

- CY 2016 = $290,000

- CY 2017 = $294,000
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➤ Debt service is based on the 2012 Restructuring and Refinancing as shown on Page 5.

Pro-Forma Update Revenue Assumptions

- ➤ Decreased activities resulting from CVTC's projected closure over the next 8 years is a bigger impact than in prior projections.
 - Beginning in CY 2013 water and sewer volume related to CVTC is decreased by 12.5% per year resulting in a decreasing revenue base.
 - The resulting reduced revenues are somewhat offset by decreases in wholesale purchases each year as CVTC uses less water.
- ➤ All other residential and commercial average volumes are held constant.
- > Active Account Growth:
 - Water 25 per Year.
 - Sewer 6 Per Year.
- ➤ New Connection Growth:
 - Water 48 per Year.
 - Sewer 8 Per Year.

Pro-Forma Cases Analyzed

Annual adjustments to rates and charges (excluding Basic Service Fee) beginning in CY 2013, while maintaining designated reserves at current levels and the non-designated reserves at 50% of the operating budget.

Use of designated reserves while maintaining the Rate Stabilization Fund at the minimum \$1 million level and the non-designated reserves at 50% of the operating budget. Projected rate increases are deferred to CY 2014.

Case 1 Preliminary Results – Estimated Water Rate Impact

Annual adjustments to rates and charges (excluding Basic Service Fee) beginning in CY 2013, while maintaining designated reserves at current levels and the non-designated reserves at 50% of the operating budget.

Projected Water Rate Increase

<u>Year</u>	Average Monthly Residential Cost Impact	7/3/2012 Pro-Forma <u>Projection</u>	
2010	\$1.10	7.50%	(Adopted)
2011	\$0.00	0.00%	(Adopted)
2012	\$0.00	0.00%	(Adopted)
2013	\$1.65	10.25%	(Projected)
2014	\$1.15	6.50%	(Projected)
2015	\$1.20	6.50%	(Projected)
2016	\$1.30	6.50%	(Projected)
2017	\$1.30	6.00%	(Projected)

\$31.55
Projected 2017 Average Monthly Residential Customer Cost

- ➤ Basic Service Fee is held constant at \$18.00 per bill and excluded from rate adjustments.
- ➤ With the annual rate adjustments the projected 2017 Average Monthly Residential Customer Cost increases approximately \$6.60 per month from CY 2012 Levels (\$24.95).

Case 1 Preliminary Results – Estimated Sewer Rate Impact

Annual adjustments to rates and charges (excluding Basic Service Fee) beginning in CY 2013, while maintaining designated reserves at current levels and the non-designated reserves at 50% of the operating budget.

Projected Sewer Rate Increase

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<u>Year</u>	Average Monthly Residential Cost Impact	7/3/2012 Pro-Forma <u>Projection</u>	
2010	\$1.50	7.50%	(Adopted)
2011	\$0.00	0.00%	(Adopted)
2012	\$0.00	0.00%	(Adopted)
2013	\$2.20	10.25%	(Projected)
2014	\$1.55	6.50%	(Projected)
2015	\$1.65	6.50%	(Projected)
2016	\$1.75	6.50%	(Projected)
2017	\$1.70	6.00%	(Projected)

\$30.35
Projected 2017 Average Monthly Residential Customer Cost

➤ With the annual rate adjustments the projected 2017 Average Monthly Residential Customer Cost increases approximately \$8.85 per Month from CY 2012 Levels (\$21.50).

Case 1 Preliminary Results

➤ It is important to note that because the Board has instructed staff to freeze the Basic Service Fee at \$18.00 for each bill, the percentage increase related to water charges for the average monthly residential customer is lower. However, it is an increasing trend with other Authorities in Central Virginia to adjust the Basic Service Fees periodically as fixed costs of the providing services change over time.

Largest Projected Increase - 2013								
<u>2012</u>	2013	% Change						
\$18.00	\$18.00	0.00%						
\$3.19	\$3.52	10.25%						
\$24.05	\$26.60	C (10)						
\$24.95	\$26.60	6.61%						
	<u>2012</u> \$18.00	2012 2013 \$18.00 \$18.00 \$3.19 \$3.52						

➤ The table below shows the separate impact of Case 1 rate increases for O&M, Debt Service and maintaining Non-Designated reserves based on the updated assumptions herein and the new 2012 Bond debt service.

	Projected Rate Increases for							
	O&M	Debt Service	Maintain					
<u>Year</u>	<u>Only</u>	<u>Only</u>	Reserves	Total				
2013	3.00%	7.25%	0.00%	10.25%				
2014	3.75%	1.25%	1.50%	6.50%				
2015	4.25%	0.50%	1.75%	6.50%				
2016	4.00%	0.50%	2.00%	6.50%				
2017	4.00%	0.25%	1.75%	6.00%				

Case 2 Preliminary Results – Estimated Water Rate Impact

Use of designated reserves while maintaining the Rate Stabilization Fund at the minimum \$1 million level and the non-designated reserves at 50% of the operating budget. Projected rate increases are deferred to CY 2014.

Projected Water Rate Increase

<u>Year</u>	Average Monthly Residential Cost Impact	7/3/2012 Pro-Forma <u>Projection</u>	
2010	\$1.10	7.50%	(Adopted)
2011	\$0.00	0.00%	(Adopted)
2012	\$0.00	0.00%	(Adopted)
2013	\$0.00	0.00%	(Projected)
2014	\$1.20	7.50%	(Projected)
2015	\$2.90	17.00%	(Projected)

\$31.65
Projected 2017 Average Monthly Residential Customer Cost

\$1.30

\$1.30

2016

2017

- ➤ Basic Service Fee is held constant at \$18.00 per bill and excluded from rate adjustments.
- ➤ With the annual rate adjustments the projected 2017 Average Monthly Residential Customer Cost increases approximately \$6.70 per month from CY 2012 Levels (\$24.95).

6.50%

6.00%

(Projected)

(Projected)

Case 2 Preliminary Results – Estimated Sewer Rate Impact

Use of designated reserves while maintaining the Rate Stabilization Fund at the minimum \$1 million level and the non-designated reserves at 50% of the operating budget. Projected rate increases are deferred to CY 2014.

Projected Sewer Rate Incre	ase
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<u>Year</u>	Average Monthly Residential Cost Impact	7/3/2012 Pro-Forma <u>Projection</u>	
2010	\$1.50	7.50%	(Adopted)
2011	\$0.00	0.00%	(Adopted)
2012	\$0.00	0.00%	(Adopted)
2013	\$0.00	0.00%	(Projected)
2014	\$1.60	7.50%	(Projected)
2015	\$3.95	17.00%	(Projected)
2016	\$1.75	6.50%	(Projected)
2017	\$1.75	6.00%	(Projected)

\$30.55
Projected 2017 Average Monthly Residential Customer Cost

➤ With the annual rate adjustments the projected 2017 Average Monthly Residential Customer Cost increases approximately \$9.05 per Month from CY 2012 Levels (\$21.50).

Case 2 Preliminary Results

➤ It is important to note that because the Board has instructed staff to freeze the Basic Service Fee at \$18.00 for each bill, the percentage increase related to water charges for the average monthly residential customer is lower. However, it is an increasing trend with other Authorities in Central Virginia to adjust the Basic Service Fees periodically as fixed costs of the providing services change over time.

Largest Projected Increase - 2015								
			%					
	<u>2014</u>	<u>2015</u>	Change					
Basic Service Fee	\$18.00	\$18.00	0.00%					
Water Rate	\$3.43	\$4.01	17.00%					
Translated to:								
Avg.Monthly Residential Cost	\$26.15	\$29.05	11.09%					
(4.9hcf/month)								

➤ The table below shows the separate impact of Case 1 rate increases for O&M, Debt Service and maintaining Non-Designated reserves based on the updated assumptions herein and the new 2012 Bond debt service.

	Projected Rate Increases for								
	O&M	Debt Service	Maintain						
<u>Year</u>	<u>Only</u>	<u>Only</u>	Reserves	Total					
2013	$\boldsymbol{0.00\%}$	0.00%	$\boldsymbol{0.00\%}$	$\boldsymbol{0.00\%}$					
2014	6.50%	0.00%	1.00%	7.50%					
2015	5.25%	9.00%	2.75%	17.00%					
2016	3.50%	1.00%	2.00%	6.50%					
2017	4.00%	0.00%	2.00%	6.00%					

General Observations

- Although expenses have been moderated in the near term due to economic circumstances, general operating requirements of the system related to providing services and ongoing maintenance necessitate some levels of increases.
 - Rate increases shown herein are based on the revised revenue and expense assumptions. Reduced revenues due to the CVTC closure, increased sewer treatment expenses and Holding rates constant in CY 2011 and CY 2012 has put greater pressure on the CY 2013 (and beyond) rate projections.
 - Rate pressure has been somewhat mitigated by the \$217,000 annual debt service reduction due to the 2012 Restructuring and Refinancing.
- ✓ Davenport Recommendation 1: the Authority should plan to generate sufficient ongoing revenues by adjusting rates and charges on an annual basis to pay for operational expenses and cover its Debt Service Obligations by 1.15x, which is a VRA Financing Agreement requirement.
 - This approach best minimizes the "Rate Shock" from future Water & Sewer Rate increases such as the double digit adjustments the Authority experienced in the late 1980's/Early 1990's.
- ✓ Davenport Recommendation 2: the Authority should maintain a Non-Designated Cash Reserve balance approximating a minimum of 50% of its annual operating budget before dedicating funds to discretionary capital expenditures or other purposes. This is also an adopted Authority Policy which is consistent with "Best Practices".

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General Observations

- ➤ The Authority Board may wish to redirect funds from one or both of the \$412,324 Designated Reserves for Watershed Real Estate and Swimming Pool/Water Rights to temporarily offset anticipated rate increases or the Board may use monies from Non-Designated Cash Reserves. However, the Non-Designated Cash Reserves must be replenished if the Board wishes to comply with its policies.
- ✓ Davenport Recommendation 3: This approach is not recommended for four primary reasons.
 - (1) Using one-time revenues is not consistent with "Best Practices" of self supporting Authorities which charge fees for providing water and sewer services.
 - (2) Second, temporarily offsetting anticipated rate increases in the short term, will lead to potentially larger double-digit rate increases in future years.
 - (3) Once the cash reserves are depleted, it is more difficult to replenish them from future budgets.
 - (4) Reduced reserves are directly correlated to reduced financial flexibility which impairs the overall credit standing of the Authority.
- ➤ The Rate Stabilization Fund may be used to avoid major rate increases or for unforeseen financial circumstances. However, the required minimum balance is \$1 million and to the extent funds are withdrawn, they must be replenished.
- ✓ Davenport Recommendation 4: This Fund should always be viewed as a resource of last resort and only be used under the most severe emergency circumstances.

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Case 1

Annual adjustments to rates and charges (excluding Basic Service Fee) beginning in CY 2013, while maintaining designated reserves at current levels and the non-designated reserves at 50% of the operating budget.

Operating Pro-forma CASE 1: Annual Rate Adjustments Audited **Amherst County Service Authority Projected** Actual Actual **Budget** Fiscal Year Ended December 31. 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 1 Operating Revenue from Services 2 Water Service Charges 2,300,000 2,460,827 1,953,328 2,123,953 2,218,137 2,471,369 2,284,602 2,568,383 2,679,386 2,798,757 2,916,304 3 Sewer Service Charges 590,935 568,529 552,000 588,789 623,580 600,744 525,671 624,629 606,314 640,340 653,115 4 Other Services 100,440 85,569 107,993 52,783 90,099 77,200 77,537 77,876 78,216 78,558 78,902 5 Subtotal Services 2,652,256 2,777,480 2.833,907 3,196,438 2,938,699 2,929,200 3,127,153 3,252,572 3,381,182 3,517,655 3,648,320 6 Conn./Avail./Line Extension Fees 702,283 448,135 1,119,947 958,062 178,670 227,500 246,073 259,058 272,888 287,616 302,095 7 Use of Designated Reserves(Water Shed/Rights) 405,451 8 Other Non-operating Revenue (Antenna Leases 39,004 36,503 37,734 45,035 47,753 45,230 45,230 45,230 49,330 49,330 56,330 9 Interest Income on Authority Funds 177,613 116,567 26,586 21,673 12,351 9,000 9,227 8,495 8,607 8,783 8,855 10 Subtotal Other Income 216,617 153,070 64.320 66,708 60.104 459,681 54,457 53,725 57.937 58.113 65,185 11 12 Total Revenues 3,571,156 3,378,685 4.018.174 4,221,208 3,177,473 3,616,381 3,427,683 3,565,356 3,712,007 3,863,384 4.015,600 8.62% -5.39% 18.93% 5.05% -24.73% 13.81% -5.22% 4.02% 4.11% 4.08% 3.94% 14 Operating Expenses 15 Supply 324,023 339,480 177,761 241,000 238,534 236,437 234,206 229,313 169,703 313,372 231,834 16 Water Treatment 369,006 439,777 423,181 419,260 398.051 465,806 478,603 497,786 553,786 576,439 600.073 17 Transfer & Distribution 211,485 234,066 254,872 276,413 279,997 309,732 323,266 352,219 289,100 296,788 337,419 18 Sewer Line 19,983 39,485 27,980 21,849 28,100 28,822 30,183 33,104 34,672 21,457 31,609 19 Sewer Pumping 58.520 47.175 66,722 84,994 35,739 48,800 50.154 52,110 54,146 56.268 58,478 20 Sewer Treatment 152,523 168,914 230,412 206,784 236,435 235,950 242,043 240,774 242,597 244,484 246,649 21 Customer Accounts & Collections 208,194 207,387 228,716 231,026 239,013 241,013 247,387 258,319 269,754 281,716 294,231 22 Administration & General 645,728 655,922 660,761 670,920 692,852 712,222 739,394 797,102 650,715 767,671 827,735 23 NON-CIP Line Extention 143,575 197,596 41,693 0 17,200 17,802 18,425 19,737 17,396 19,070 20,428 24 NON-CIP Line Replacement 41,693 0 12,000 12,360 12,731 13,506 31,100 77,635 13,113 13,911 25 Lynchburg Note Payments (Anticipated) 201,355 261,995 212,304 216,213 212,978 268,000 268,000 285,000 285,000 290,000 294,000 27 Total Expenses 2,212,646 2,634,473 2,513,211 2,452,865 2,290,139 2,539,821 2,592,714 2,680,890 2,794,219 2,881,609 2,971,709 28 1.85% 19.06% -4.60% -2.40% -6.63% 10.90% 2.08% 3.40% 4.23% 3.13% 3.13% 30 Revenues Available for Debt Service 1,358,510 744,212 1,504,963 1,768,343 887,334 1,076,560 834,969 884,465 917,789 981,774 1,043,890 32 Parity Debt Service Obligations 33 Series 2000 Bonds 314,125 315.045 315,668 157,993 0 34 Series 2009 Bonds/2012 Refunding 364,536 475,950 476,487 475,368 476,709 0 0 0 396,656 466,480 478,193 35 Series 2010 Bonds/2012 Refunding 0 0 0 132,734 276,060 296,722 247,862 249,075 253,781 252,375 251,763 36 Total Parity Debt Service 314,125 315,045 315,668 687,383 742,540 661,258 723,812 725,562 729,149 730,568 728,472 37 38 Cash Flow After Parity Debt Service 1,044,385 429,167 1,189,295 1,080,960 144,794 415,302 111,157 315,418 158,903 188,640 251,206 40 Parity Debt Service Coverage 4.32 2.36 4.77 2.57 1.63 1.22 1.34 1.43 1.19 1.15 1.26 42 Fund Balance (Non-Designated Funds) 1.567.002 1,568,692 1,568,692 1,568,692 1,644,580 1,953,082 1,954,307 1,999,186 2,069,548 2,098,057 2,186,183 43 Fund Balance (Designated Funds) 2,663,204 2,729,870 2,466,536 2,143,202 2,143,202 1,737,751 1,443,751 1,443,751 1,443,751 1,443,751 1,443,751 = 2012 Refinancing bond debt service

Fund Balances

Preliminary Pro-forma

Amherst County Service Authority

Fiscal Year Ended December 31,	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Undesignated Funds	2007	2000	2009	2010	2011	2012	2013	2014	2013	2010	2017
301 Chaesignated Funds 302 Beginning Balance	1,567,002	1,567,002	1,568,692	1,568,692	1,568,692	1,644,580	1,953,082	1,954,307	1,999,186	2,069,548	2,098,057
303 Plus: Deposits from Operations	1,507,002	1,690	897,636	176,053	75,887	308,502	1,225	44,879	70,363	28,509	88,126
304 Plus: Interest Income	47,010	47,010	15,687	15,687	1,569	1,645	4,883	4,886	4,998	5,174	5,245
304 Plus: Deposits from Reimbursement	47,010	47,010	0	0	0	0	4,003	4,000	4,556	0,174	0
305 Less: Expenditures	0	0	(897,636)	(176,053)	0	0	0	0	0	0	0
306 Less: Transfers	(47,010)	(47,010)	(15,687)	(15,687)	(1,569)	(1,645)	(4,883)	(4,886)	(4,998)	<u>(5,174)</u>	(5,245)
307 Ending Balance(1)	1,567,002	1,568,692	1,568,692	1,568,692	1,644,580	1,953,082	1,954,307	1,999,186	2,069,548	2,098,057	2,186,183
308 (1) Includes reimbursement from bond proceeds	1,507,002	1,500,072		0% Reserve Ta		1,861,102	1,899,860	1,964,473	2,047,517	2,111,554	2,177,576
309			J		Over (Under)	91,980	54,446	34,712	22,031	(13,497)	8,607
310 Investment Rate:	3.00%	3.00%	1.00%	1.00%	0.10%	0.10%	0.25%	0.25%	0.25%	0.25%	0.25%
311 Designated Funds	0.0070	0.0070	1.0070	2,0070	0.1070	0.1070	0,20,0	0.20,0	0.2070	012070	0.2070
312 Beginning Balance	3,188,119	2,663,204	2,729,870	2,466,536	2,143,202	2,143,202	1,737,751	1,443,751	1,443,751	1,443,751	1,443,751
313 Plus: Deposits from Operations	66,666	66,666	66,666	66,666	0	0	0	0	0	0	0
314 Plus: Interest Income	95,644	79,896	27,299	24,665	2,143	2,143	4,344	3,609	3,609	3,609	3,609
315 Less: Expenditures	(591,581)	0	(330,000)	(390,000)	0	0	(294,000)	0	0	0	0
316 Less: Completion of Reservoir	0	0	0	0	0	0	0	0	0	0	0
317 Less: One Time Use (Rates & Charges)	0	0	0	0	0	(405,451)	0	0	0	0	0
318 Less: Transfers to Operations	(95,644)	(79,896)	(27,299)	(24,665)	(2,143)	(2,143)	(4,344)	(3,609)	(3,609)	(3,609)	(3,609)
319 Ending Balance	2,663,204	2,729,870	2,466,536	2,143,202	2,143,202	1,737,751	1,443,751	1,443,751	1,443,751	1,443,751	1,443,751
320											
321 Investment Rate:	3.00%	3.00%	1.00%	1.00%	0.10%	0.10%	0.25%	0.25%	0.25%	0.25%	0.25%
322 Debt Service Reserve Fund											
323 Beginning Balance	317,700	317,700	317,700	317,700	0	0	0	0	0	0	0
324 Plus: Interest Income	6,354	6,354	6,354	0	0	0	0	0	0	0	0
325 Less: Transfers	(6,354)	(6,354)	(6,354)	(317,700)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
326 Ending Balance	317,700	317,700	317,700	0	0	0	0	0	0	0	0
327											
328 Investment Rate:	2.00%	2.00%	2.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
329											
330 Operating Fund											
331 Beginning Balance	0	0	0	0	0	0	0	0	0	0	0
332 Plus: Deposits from Operations	1,044,385	429,167	1,189,295	1,080,960	144,794	415,302	111,157	158,903	188,640	251,206	315,418
333 Plus: General Fund Transfers	0	0	0	0	0	0	0	0	0	0	0
334 Plus: Restricted Cash	0	0	0	0	0	0	0	0	0	0	0
335 Plus: Bond Funds	0	0	0	3,066,303	3,593,598	160,000	0	0	0	0	0
336 Less: Capital Expenditures	(1,294,000)	(72,522)	0	(3,850,065)	(3,568,896)	(160,000)	0	0	0	(100,000)	(100,000)
337 Less: Plant & Equipment in Service; Inv.; S/L Rese	(341,966)	(354,955)	(291,659)	(121,145)	(93,609)	(106,800)	(109,933)	(114,024)	(118,277)	(122,697)	(127,292)
338 Less: Capital Payment	0	0	0	0	0	0	0	0	0	0	0
339 Less: Transfers (to) from Reserves	<u>591,581</u>	(1,690)	(897,636)	(176,053)	(75,887)	(308,502)	(1,225)	(44,879)	(70,363)	(28,509)	(88,126)
340	0	0	0	0	0	0	0	0	0	0	0
341											

Capital Improvement Budget Preliminary Pro-forma Amherst County Service Authority

Amherst County Service Authority											
Fiscal Year Ended December 31,	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
201 Sources of Funds											
202 Operating Cashflow	1,044,385	429,167	1,189,295	1,080,960	144,794	415,302	111,157	158,903	188,640	251,206	315,418
203 Cash from Reserves	591,581	0	0	0	0	0	292,775	0	0	0	0
204 Bond Proceeds	0	0	0	3,066,303	3,593,598	160,000	0	0	0	0	0
205 General Fund Transfer	0	0	0	0	0	0	0	0	0	0	0
206 Designated Cash	<u>o</u>	<u>o</u>	<u>o</u>	<u>o</u>	<u>o</u>	<u>o</u>	<u>o</u>	<u>o</u>	<u>0</u>	<u>o</u>	<u>o</u>
207 Subtotal Sources of Funds	1,635,966	429,167	1,189,295	4,147,263	3,738,392	575,302	403,933	158,903	188,640	251,206	315,418
208											
209 Uses of Funds											
210 Other Capital Expenditure	<i>1,294,000</i>	72,522	0	3,850,065	3,568,896	160,000	<i>294,000</i>	0	0	100,000	100,000
211 Plant & Equipment in Service	258,300	267,703	206,429	50,095	67,535	87,300	89,750	93,135	96,657	100,321	104,132
214 Watershed Property/Rights Reserve	66,666	66,666	66,666	66,666	0	0	0	0	0	0	0
215 Inventory	<u>17,000</u>	20,586	18,564	4,384	26,074	19,500	20,183	20,889	21,620	22,377	23,160
216 Subtotal Uses of Funds	1,635,966	427,477	291,659	3,971,210	3,662,505	266,800	403,933	114,024	118,277	222,697	227,292
217 Surplus to Reserves	0	1,690	897,636	176,053	75,887	308,502	0	44,879	70,363	28,509	88,126
218											
219 Long-term Capital Needs	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
223 Reservoir Mitigation	914,000	0	0	0	0	0	0	0	0	0	0
224 Graham Creek	380,000	72,522	0	0	0	0	0	0	0	0	0
225 Lanum Filtration Plant Upgrade	0	0	0	3,066,303	3,568,896	160,000	0	0	0	0	0
226 J.R. Sewer Line Restoration	0	0	0	0	0	0	<i>294,000</i>	0	0	0	0
227 Sewer Line Ext. to Previously Developed Areas	0	0	0	0	0	0	0	0	0	100,000	100,000
228 Other Line Extension	0	0	0	<i>783,762</i>	0	0	0	0	0	0	0
229	<u></u>	<u></u>	<u>o</u>	<u>o</u>	<u>0</u>	<u>o</u>	<u></u>	<u>o</u>	<u>0</u>	<u>o</u>	<u>o</u>
230 Subtotal Capital Needs	1,294,000	72,522	0	3,850,065	3,568,896	160,000	294,000	0	0	100,000	100,000
231											
232 Capital Funding	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	2017
233 Capital Needs (FY 2001-2007)	0	0	0	0	0	0	0	0	0	0	0
234 Reimbursement	0	0	0	0	0	0	0	0	0	0	0
235 Reserves/Costs of Issuance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
236 Approximate Debt Issued	0	0	0	3,066,303	3,593,598	160,000	0	0	0	0	0
237 Cash Used From Reserves	591,581	0	0	0	0	0	292,775	0	0	0	0
238											
239											
240											
241											
242											

Breakdown of Water Charges Preliminary Pro-forma Amherst County Service Authority

Fiscal Year Ended December 31,	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
401					-						
402 Active Residential and Commercial Accounts	5,902	5,912	5,937	5,962	5,987	6,012	6,037	6,062	6,087	6,112	6,137
403 Additional Active Accounts (Net)	<u>10</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>
404 Subtotal	5,912	5,937	5,962	5,987	6,012	6,037	6,062	6,087	6,112	6,137	6,162
404 CVTC Account	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
405 Total Active Accounts	5,913	5,938	5,963	5,988	6,013	6,038	6,063	6,088	6,113	6,138	6,163
406											
407 Average Gallons/Day											
408 Residential and Commercial Avg. Volume	165.4	172.6	164.5	179.7	159.8	160.5	160.5	160.5	160.5	160.5	160.5
409 CVTC Volume	124,000	111,000	105,450	103,165	89,600	89,600	78,400	67,200	56,000	44,800	33,600
410											
411 Residential and Commercial Volume	-3.41%	4.33%	-4.68%	9.24%	-11.05%	0.43%	0.00%	0.00%	0.00%	0.00%	0.00%
412 CVTC Volume	0.00%	-10.48%	-5.00%	-2.17%	-13.15%	0.00%	-12.50%	-12.50%	-12.50%	-12.50%	-12.50%
413											
414 Annual Volume											
415 Residential and Commercial Volume	356,945,905	373,963,539	357,959,061	392,670,284	350,721,675	353,699,200	355,163,914	356,628,629	358,093,343	359,558,057	361,022,771
416 CVTC Volume	45,260,000	40,515,000	38,489,250	37,655,334	32,704,000	32,704,000	28,616,000	24,528,000	20,440,000	16,352,000	12,264,000
417 Total Volume	402,205,905	414,478,539	396,448,311	430,325,618	383,425,675	386,403,200	383,779,914	381,156,629	378,533,343	375,910,057	373,286,771
418											
419 Billable Units (100hcf)											
420 Residential and Commercial Volume	477,200	499,951	478,555	524,960	468,879	472,860	474,818	476,776	478,734	480,693	482,651
421 CVTC Volume	60,508	<u>54,164</u>	51,456	50,341	43,722	43,722	38,257	32,791	27,326	21,861	16,396
422 Total Billable Units	537,708	554,116	530,011	575,302	512,601	516,582	513,075	509,568	506,061	502,554	499,046
423											
424 Projected Revenue											
425 Residential and Commercial Revenue	1,245,493	1,369,866	1,421,308	1,664,999	1,495,725	1,508,423	1,671,360	1,787,911	1,910,150	2,042,944	2,176,755
426 CVTC Revenue	157,926	148,411	152,825	159,666	139,473	139,473	134,664	122,968	109,032	92,909	73,945
427 Billing	549,909	605,676	644,004	646,704	649,404	652,104	654,804	657,504	660,204	662,904	665,604
428 Total Projected Revenue	1,953,328	2,123,953	2,218,137	2,471,369	2,284,602	2,300,000	2,460,827	2,568,383	2,679,386	2,798,757	2,916,304
429											
430 Billing Charge	\$15.50	\$17.00	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00
431 Water Rate	\$2.61	\$2.74	<i>\$2.97</i>	<i>\$3.19</i>	<i>\$3.19</i>	<i>\$3.19</i>	\$3.52	<i>\$3.75</i>	\$3.99	\$4.25	<i>\$4.51</i>
432											
433 Average Monthly Residential Cost (4.9hcf/month)	\$20.80	\$22.20	\$23.85	\$24.95	\$24.95	\$24.95	\$26.60	\$27.75	\$28.95	\$30.25	\$31.55
434											
435 Rate Increase	\$0.12	\$0.13	\$0.23	\$0.22	\$0.00	\$0.00	\$0.33	\$0.23	\$0.24	\$0.26	\$0.26
436 % Increase (User Rate ONLY)	4.85%	4.92%	8.39%	7.50%	0.00%	0.00%	10.25%	6.50%	6.50%	6.50%	6.00%
437 Increase in Average Monthly Residential (\$1.35	\$1.40	\$1.65	\$1.10	\$0.00	\$0.00	\$1.65	\$1.15	\$1.20	\$1.30	\$1.30
438											
439 Effective Months	12	12	12	11	12	12	12	12	12	12	12
440											
441											

Breakdown of Sewer Fees
Amherst County Service Authority

Preliminary Pro-forma

Fiscal Year Ended December 31,	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
1											
2 Active Residential and Commercial Accounts	889	899	909	919	929	939	949	955	961	967	97:
3 Additional Active Accounts (Net)	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>	<u>6</u>	<u>6</u>	<u>6</u>	<u>6</u>	<u>6</u>
4 Subtotal	899	909	919	929	939	949	955	961	967	973	979
4 CVTC Account	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	1
5 Total Accounts	900	910	920	930	940	950	956	962	968	974	980
6											
7 Average Gallons/Day											
8 Residential and Commercial Avg. Volume	257	259	189	202	206	196	196	196	196	196	190
9 CVTC Volume	120,000	101,000	95,950	112,219	77,505	77,505	67,817	58,129	48,441	38,753	29,064
0											
Residential and Commercial Volume	-13.55%	0.76%	-27.14%	6.82%	2.23%	-5.08%	0.00%	0.00%	0.00%	0.00%	0.00%
2 CVTC Volume	0.00%	-15.83%	<i>-5.00%</i>	<i>16.96%</i>	<i>-30.93%</i>	0.00%	-12.50%	-12.50%	-12.50%	-12.50%	-12.50%
3											
4 Annual Volume											
5 Residential and Commercial Volume	84,321,559	85,910,003	63,278,727	68,332,031	70,608,234	67,733,001	68,161,239	68,589,477	69,017,715	69,445,953	69,874,191
6 CVTC Volume	43,800,000	36,865,000	35,021,750	40,959,780	28,289,325	28,289,325	24,753,159	21,216,994	17,680,828	14,144,663	10,608,497
7 Total Volume	128,121,559	122,775,003	98,300,477	109,291,811	98,897,559	96,022,326	92,914,398	89,806,471	86,698,543	83,590,616	80,482,688
3											
Billable Units (100 cu. ft.)											
Residential and Commercial Volume	112,729	114,853	84,597	91,353	94,396	90,552	91,125	91,697	92,270	92,842	93,415
1 CVTC Volume	58,556	49,285	46,821	54,759	37,820	37,820	33,092	28,365	23,637	18,910	14,182
2 Total Billable Units	171,286	164,138	131,418	146,112	132,216	128,372	124,217	120,062	115,907	111,752	107,597
3											
4 Projected Revenue											
Residential and Commercial Revenue	388,916	420,362	338,389	390,534	405,903	389,374	431,931	463,071	496,411	531,986	567,027
6 CVTC Revenue	202,019	180,382	187,282	234,095	162,626	162,626	156,858	143,243	127,170	108,354	86,088
7 Total Projected Revenue	590,935	600,744	525,671	624,629	568,529	552,000	588,789	606,314	623,580	640,340	653,115
8											
Sewer Rate	\$3.45	\$3.66	\$4.00	\$4.30	\$4.30	\$4.30	\$4.74	\$5.05	\$5.38	\$5.73	\$6.07
0											
Average Monthly Residential Cost (4.9hcf/month)	\$17.25	\$18.30	\$20.00	\$21.50	\$21.50	\$21.50	\$23.70	\$25.25	\$26.90	\$28.65	\$30.35
2											
3 Rate Increase	\$0.17	\$0.21	\$0.34	\$0.30	\$0.00	\$0.00	\$0.44	\$0.31	\$0.33	\$0.35	\$0.34
4 % Increase (User Rate ONLY)	5.31%	6.14%	9.29%	7.50%	0.00%	0.00%	10.25%	6.50%	6.50%	6.50%	6.00%
Increase in Average Monthly Residential (\$0.85	\$1.05	\$1.70	\$1.50	\$0.00	\$0.00	\$2.20	\$1.55	\$1.65	\$1.75	\$1.70
6											
Effective Months	12	12	12	11	12	12	12	12	12	12	12
8											
9											
0											
1											

Case 2

➤ Use of designated reserves while maintaining the Rate Stabilization Fund at the minimum \$1 million level and the non-designated reserves at 50% of the operating budget. Projected rate increases are deferred to CY 2014.

Operating Pro-forma CASE 2: Annual Rate Adjustments Amherst County Service Authority Audited **Projected** Actual Actual **Budget** Fiscal Year Ended December 31. 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 1 Operating Revenue from Services 2 Water Service Charges 2,300,000 1,953,328 2,123,953 2,218,137 2,471,369 2,284,602 2,291,512 2,405,321 2,689,507 2,808,808 2,926,285 3 Sewer Service Charges 590,935 568,529 552,000 600,744 525,671 624,629 534,134 554,687 627,058 643,692 657,419 4 Other Services 100,440 85,569 107,993 52,783 90,099 77,200 77,537 77,876 78,216 78,558 78,902 5 Subtotal Services 2,652,256 2,777,480 2.833,907 3,196,438 2,938,699 2,929,200 2,903,183 3,037,884 3,394,781 3,531,058 3,662,605 6 Conn./Avail./Line Extension Fees 702,283 448,135 1,119,947 958,062 178,670 227,500 227,500 241,090 274,204 289,018 303,581 7 Use of Designated Reserves(Water Shed/Rights) 405,451 239,958 203,794 8 Other Non-operating Revenue (Antenna Leases 39,004 36,503 37,734 45,035 47,753 45,230 45,230 45,230 49,330 49,330 56,330 9 Interest Income on Authority Funds 177,613 116,567 26,586 21,673 12,351 9,000 9,227 7,889 7,418 7,628 7,733 Subtotal Other Income 216,617 153,070 64.320 66,708 60.104 459,681 294,415 256,913 56,748 56,958 64,063 11 12 Total Revenues 3,571,156 3,378,685 4.018.174 4,221,208 3,177,473 3,616,381 3,425,098 3,535,887 3,725,733 3,877,034 4.030,250 8.62% -5.39% 18.93% 5.05% -24.73% 13.81% -5.29% 3.23% 5.37% 4.06% 3.95% 14 Operating Expenses 15 Supply 324,023 339,480 177,761 241,000 238,534 236,437 229,313 169,703 313,372 234,206 231,834 16 Water Treatment 369,006 439,777 423,181 419,260 398.051 465,806 478,603 497,786 553,786 576,439 600.073 17 Transfer & Distribution 211,485 234,066 254,872 276,413 279,997 309,732 323,266 352,219 289,100 296,788 337,419 18 Sewer Line 19,983 39,485 27,980 21,849 28,100 28,822 30,183 33,104 34,672 21,457 31,609 19 Sewer Pumping 58.520 47.175 66,722 84,994 35,739 48,800 50,154 52,110 54,146 56.268 58,478 20 Sewer Treatment 152,523 168,914 230,412 206,784 236,435 235,950 242,043 240,774 242,597 244,484 246,649 21 Customer Accounts & Collections 208,194 207,387 228,716 231,026 239,013 241,013 247,387 258,319 269,754 281,716 294,231 22 Administration & General 645,728 655,922 660,761 670,920 692,852 712,222 739,394 797,102 650,715 767,671 827,735 23 NON-CIP Line Extention 143,575 197,596 41,693 0 17,200 17,802 18,425 19,737 17,396 19,070 20,428 24 NON-CIP Line Replacement 41,693 0 12,000 12,360 12,731 13,506 31,100 77,635 13,113 13,911 25 Lynchburg Note Payments (Anticipated) 201,355 261,995 212,304 216,213 212,978 268,000 268,000 285,000 285,000 290,000 294,000 27 Total Expenses 2,212,646 2,634,473 2,513,211 2,452,865 2,290,139 2,539,821 2,592,714 2,680,890 2,794,219 2,881,609 2,971,709 28 1.85% 19.06% -4.60% -2.40% -6.63% 10.90% 2.08% 3.40% 4.23% 3.13% 3.13% 30 Revenues Available for Debt Service 1,358,510 744,212 1,504,963 1,768,343 887,334 1,076,560 832,384 854,996 931,514 995,425 1,058,541 32 Parity Debt Service Obligations 33 Series 2000 Bonds 314,125 315.045 315,668 157,993 0 34 Series 2009 Bonds/2012 Refunding 364,536 475,950 476,487 475,368 478,193 476,709 0 0 0 396,656 466,480 35 Series 2010 Bonds/2012 Refunding 0 0 0 132,734 276,060 296,722 247,862 249,075 253,781 252,375 251,763 36 Total Parity Debt Service 314,125 315,045 315,668 687,383 742,540 661,258 723,812 725,562 729,149 730,568 728,472 37 38 Cash Flow After Parity Debt Service 1,044,385 429,167 1,189,295 1,080,960 144,794 415,302 108,572 129,434 202,365 264,857 330,069 40 Parity Debt Service Coverage 4.32 2.36 4.77 2.57 1.63 1.45 1.19 1.15 1.18 1.28 1.36 42 Fund Balance (Non-Designated Funds) 1.567.002 1,568,692 1,568,692 1,568,692 1,644,580 1,953,082 1,951,721 1,967,131 2,051,219 2,093,379 2,196,155 43 Fund Balance (Designated Funds) 2,663,204 2,729,870 2,466,536 2,143,202 2,143,202 1,737,751 1,203,794 1,000,000 1,000,000 1,000,000 1,000,000 = 2012 Refinancing bond debt service

Fund Balances

Preliminary Pro-forma

Amherst County Service Authority

Fiscal Year Ended December 31,	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Undesignated Funds	2007	2008	2009	2010	2011	2012	2013	2014	2013	2010	2017
301 Chaesignated Funds 302 Beginning Balance	1,567,002	1,567,002	1,568,692	1,568,692	1,568,692	1,644,580	1,953,082	1,951,721	1,967,131	2,051,219	2,093,379
303 Plus: Deposits from Operations	1,507,002	1,690	897,636	176,053	75,887	308,502	1,933,062	15,410	84,088	42,160	102,776
304 Plus: Interest Income	47,010	47,010	15,687	15,687	1,569	1,645	4,883	4,879	4,918	5,128	5,233
304 Plus: Deposits from Reimbursement	47,010	47,010	0	0	0	0	4,003	4,679	4,518	0,128	0
305 Less: Expenditures	0	0	(897,636)	(176,053)	0	0	(1,361)	0	0	0	0
306 Less: Transfers	(47,010)	(47,010)	(15,687)	(15,687)	(1,569)	(1,645)	(4,883)	(4,879)	(4,918)	(5,128)	(5,233)
307 Ending Balance(1)	1,567,002	1,568,692	1,568,692	1,568,692	1,644,580	1,953,082	1,951,721	1,967,131	2,051,219	2,093,379	2,196,155
308 (1) Includes reimbursement from bond proceeds	1,507,002	1,500,072		0% Reserve Ta		1,861,102	1,899,860	1,964,473	2,047,517	2,111,554	2,177,576
309			J		Over (Under)	91,980	51,861	2,658	3,703	(18,175)	18,579
310 Investment Rate:	3.00%	3.00%	1.00%	1.00%	0.10%	0.10%	0.25%	0.25%	0.25%	0.25%	0.25%
311 Designated Funds	0.0070	0.00,0	1.0070	2,0070	0.1070	012070	0.2070	0.2070	0.2070	012070	0.2070
312 Beginning Balance	3,188,119	2,663,204	2,729,870	2,466,536	2,143,202	2,143,202	1,737,751	1,203,794	1,000,000	1,000,000	1,000,000
313 Plus: Deposits from Operations	66,666	66,666	66,666	66,666	0	0	0	0	0	0	0
314 Plus: Interest Income	95,644	79,896	27,299	24,665	2,143	2,143	4,344	3,009	2,500	2,500	2,500
315 Less: Expenditures	(591,581)	0	(330,000)	(390,000)	0	0	(294,000)	0	0	0	0
316 Less: Completion of Reservoir	0	0	0	0	0	0	0	0	0	0	0
317 Less: One Time Use (Rates & Charges)	0	0	0	0	0	(405,451)	(239,958)	(203,794)	0	0	0
318 Less: Transfers to Operations	(95,644)	(79,896)	(27,299)	(24,665)	(2,143)	(2,143)	(4,344)	(3,009)	(2,500)	(2,500)	(2,500)
319 Ending Balance	2,663,204	2,729,870	2,466,536	2,143,202	2,143,202	1,737,751	1,203,794	1,000,000	1,000,000	1,000,000	1,000,000
320											
321 Investment Rate:	3.00%	3.00%	1.00%	1.00%	0.10%	0.10%	0.25%	0.25%	0.25%	0.25%	0.25%
322 Debt Service Reserve Fund											
323 Beginning Balance	317,700	317,700	317,700	317,700	0	0	0	0	0	0	0
324 Plus: Interest Income	6,354	6,354	6,354	0	0	0	0	0	0	0	0
325 Less: Transfers	(6,354)	(6,354)	(6,354)	(317,700)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
326 Ending Balance	317,700	317,700	317,700	0	0	0	0	0	0	0	0
327											
328 Investment Rate:	2.00%	2.00%	2.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
329											
330 Operating Fund											
331 Beginning Balance	0	0	0	0	0	0	0	0	0	0	0
332 Plus: Deposits from Operations	1,044,385	429,167	1,189,295	1,080,960	144,794	415,302	108,572	129,434	202,365	264,857	330,069
333 Plus: General Fund Transfers	0	0	0	0	0	0	0	0	0	0	0
334 Plus: Restricted Cash	0	0	0	0	0	0	0	0	0	0	0
335 Plus: Bond Funds	0	0	0	3,066,303	3,593,598	160,000	0	0	0	0	0
336 Less: Capital Expenditures	(1,294,000)	(72,522)	0	(3,850,065)	(3,568,896)	(160,000)	0	0	0	(100,000)	(100,000)
337 Less: Plant & Equipment in Service; Inv.; S/L Rese	(341,966)	(354,955)	(291,659)	(121,145)	(93,609)	(106,800)	(109,933)	(114,024)	(118,277)	(122,697)	(127,292)
338 Less: Capital Payment	0	0	0	0	0	0	0	0	0	0	0
339 Less: Transfers (to) from Reserves	<u>591,581</u>	(1,690)	(897,636)	(176,053)	(75,887)	(308,502)	<u>1,361</u>	(15,410)	(84,088)	(42,160)	(102,776)
340	0	0	0	0	0	0	0	0	0	0	0
341											

Capital Improvement Budget Preliminary Pro-forma Amherst County Service Authority

Amherst County Service Authority		
Fiscal Year Ended December 31, 2007 2008 2009 2010 2011 2012 2013 2014 201	5 2016	2017
201 Sources of Funds		
202 Operating Cashflow 1,044,385 429,167 1,189,295 1,080,960 144,794 415,302 108,572 129,434 202,36.	5 264,857 3	330,069
203 Cash from Reserves 591,581 0 0 0 0 0 295,361 0 0	0	0
204 Bond Proceeds 0 0 0 3,066,303 3,593,598 160,000 0 0	0	0
205 General Fund Transfer 0 0 0 0 0 0 0 0 0	0	0
206 Designated Cash $\underline{\varrho}$ $\underline{\varrho}$ $\underline{\varrho}$ $\underline{\varrho}$ $\underline{\varrho}$ $\underline{\varrho}$ $\underline{\varrho}$ $\underline{\varrho}$	<u>o</u>	<u>o</u>
207 Subtotal Sources of Funds 1,635,966 429,167 1,189,295 4,147,263 3,738,392 575,302 403,933 129,434 202,360	5 264,857 3	330,069
208		
209 Uses of Funds		
210 Other Capital Expenditure 1,294,000 72,522 0 3,850,065 3,568,896 160,000 294,000 0	100,000 10	00,000
211 Plant & Equipment in Service 258,300 267,703 206,429 50,095 67,535 87,300 89,750 93,135 96,65°	7 100,321	104,132
214 Watershed Property/Rights Reserve 66,666 66,666 66,666 0 0 0 0 0	0	0
215 Inventory <u>17,000</u> <u>20,586</u> <u>18,564</u> <u>4,384</u> <u>26,074</u> <u>19,500</u> <u>20,183</u> <u>20,889</u> <u>21,62</u>	<u>22,377</u>	23,160
216 Subtotal Uses of Funds 1,635,966 427,477 291,659 3,971,210 3,662,505 266,800 403,933 114,024 118,277	7 222,697 2	227,292
217 Surplus to Reserves 0 1,690 897,636 176,053 75,887 308,502 0 15,410 84,080	8 42,160 1	102,776
218		
219 Long-term Capital Needs <u>2007</u> <u>2008</u> <u>2009</u> <u>2010</u> <u>2011</u> <u>2012</u> <u>2013</u> <u>2014</u> <u>2015</u>	<u>2016</u>	<u>2017</u>
223 Reservoir Mitigation 914,000 0 0 0 0 0 0 0	0	0
224 Graham Creek 380,000 72,522 0 0 0 0 0 0 0	0	0
225 Lanum Filtration Plant Upgrade 0 0 0 3,066,303 3,568,896 160,000 0 0	0	0
226 J.R. Sewer Line Restoration 0 0 0 0 0 294,000 0 0	•	0
227 Sewer Line Ext. to Previously Developed Areas 0 0 0 0 0 0 0 0	100,000 10	00,000
228 Other Line Extension 0 0 0 783,762 0 0 0 0 0	0	0
$\underline{\varrho}$ $\underline{\varrho}$ $\underline{\varrho}$ $\underline{\varrho}$ $\underline{\varrho}$ $\underline{\varrho}$ $\underline{\varrho}$ $\underline{\varrho}$ $\underline{\varrho}$	<u>0</u>	<u>0</u>
230 Subtotal Capital Needs 1,294,000 72,522 0 3,850,065 3,568,896 160,000 294,000 0	0 100,000	100,000
231		
232 Capital Funding <u>2007</u> <u>2008</u> <u>2009</u> <u>2010</u> <u>2011</u> <u>2012</u> <u>2013</u> <u>2014</u> <u>2015</u>	<u>2016</u>	<u>2017</u>
200 Capital (1000)	0	0
	0	0
	<u>0</u>	<u>0</u>
236 Approximate Debt Issued 0 0 0 3,066,303 3,593,598 160,000 0 0	0	0
237 Cash Used From Reserves 591,581 0 0 0 0 295,361 0 0	0	0
238		
239		
240		
241		

Breakdown of Water Charges Preliminary Pro-forma Amherst County Service Authority

Annierst County Service Authority											
Fiscal Year Ended December 31,	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
401											
402 Active Residential and Commercial Accounts	5,902	5,912	5,937	5,962	5,987	6,012	6,037	6,062	6,087	6,112	6,137
403 Additional Active Accounts (Net)	<u>10</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>
404 Subtotal	5,912	5,937	5,962	5,987	6,012	6,037	6,062	6,087	6,112	6,137	6,162
404 CVTC Account	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
405 Total Active Accounts	5,913	5,938	5,963	5,988	6,013	6,038	6,063	6,088	6,113	6,138	6,163
406											
407 Average Gallons/Day											
408 Residential and Commercial Avg. Volume	165.4	172.6	164.5	179.7	159.8	160.5	160.5	160.5	160.5	160.5	160.5
409 CVTC Volume	124,000	111,000	105,450	103,165	89,600	89,600	78,400	67,200	56,000	44,800	33,600
410											
411 Residential and Commercial Volume	-3.41%	4.33%	-4.68%	9.24%	-11.05%	0.43%	0.00%	0.00%	0.00%	0.00%	0.00%
412 CVTC Volume	0.00%	-10.48%	-5.00%	-2.17%	-13.15%	0.00%	-12.50%	-12.50%	-12.50%	-12.50%	-12.50%
413											
414 Annual Volume											
415 Residential and Commercial Volume	356,945,905	373,963,539	357,959,061	392,670,284	350,721,675	353,699,200	355,163,914	356,628,629	358,093,343	359,558,057	361,022,771
416 CVTC Volume	45,260,000	40,515,000	38,489,250	37,655,334	32,704,000	32,704,000	28,616,000	24,528,000	20,440,000	16,352,000	12,264,000
417 Total Volume	402,205,905	414,478,539	396,448,311	430,325,618	383,425,675	386,403,200	383,779,914	381,156,629	378,533,343	375,910,057	373,286,771
418											
419 Billable Units (100hcf)											
420 Residential and Commercial Volume	477,200	499,951	478,555	524,960	468,879	472,860	474,818	476,776	478,734	480,693	482,651
421 CVTC Volume	60,508	54,164	<u>51,456</u>	50,341	43,722	43,722	38,257	32,791	27,326	21,861	16,396
422 Total Billable Units	537,708	554,116	530,011	575,302	512,601	516,582	513,075	509,568	506,061	502,554	499,046
423											
424 Projected Revenue											
425 Residential and Commercial Revenue	1,245,493	1,369,866	1,421,308	1,664,999	1,495,725	1,508,423	1,514,670	1,635,343	1,919,725	2,052,557	2,186,408
426 CVTC Revenue	157,926	148,411	152,825	159,666	139,473	139,473	122,039	112,475	109,578	93,346	74,273
427 Billing	549,909	605,676	644,004	646,704	649,404	652,104	654,804	657,504	660,204	662,904	665,604
428 Total Projected Revenue	1,953,328	2,123,953	2,218,137	2,471,369	2,284,602	2,300,000	2,291,512	2,405,321	2,689,507	2,808,808	2,926,285
429											
430 Billing Charge	\$15.50	\$17.00	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00	\$18.00
431 Water Rate	\$2.61	\$2.74	<i>\$2.97</i>	<i>\$3.19</i>	<i>\$3.19</i>	<i>\$3.19</i>	<i>\$3.19</i>	\$3.43	\$4.01	<i>\$4.27</i>	<i>\$4.53</i>
432											
433 Average Monthly Residential Cost (4.9hcf/month)	\$20.80	\$22.20	\$23.85	\$24.95	\$24.95	\$24.95	\$24.95	\$26.15	\$29.05	\$30.35	\$31.65
434											
435 Rate Increase	\$0.12	\$0.13	\$0.23	\$0.22	\$0.00	\$0.00	\$0.00	\$0.24	\$0.58	\$0.26	\$0.26
436 % Increase (User Rate ONLY)	4.85%	4.92%	8.39%	7.50%	0.00%	0.00%	0.00%	7.50%	<i>17.00%</i>	6.50%	6.00%
Increase in Average Monthly Residential (\$1.35	\$1.40	\$1.65	\$1.10	\$0.00	\$0.00	\$0.00	\$1.20	\$2.90	\$1.30	\$1.30
438											
439 Effective Months	12	12	12	11	12	12	12	12	12	12	12
440											
441											

Breakdown of Sewer Fees
Amherst County Service Authority
Preliminary Pro-forma

Fiscal Year Ended December 31,	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
n											
2 Active Residential and Commercial Accounts	889	899	909	919	929	939	949	955	961	967	973
3 Additional Active Accounts (Net)	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>	<u>6</u>	<u>6</u>	<u>6</u>	<u>6</u>	<u>6</u>
4 Subtotal	899	909	919	929	939	949	955	961	967	973	979
4 CVTC Account	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	1
5 Total Accounts	900	910	920	930	940	950	956	962	968	974	980
06											
7 Average Gallons/Day											
8 Residential and Commercial Avg. Volume	257	259	189	202	206	196	196	196	196	196	196
9 CVTC Volume	120,000	101,000	95,950	112,219	77,505	77,505	67,817	58,129	48,441	38,753	29,064
0											
Residential and Commercial Volume	-13.55%	0.76%	-27.14%	6.82%	2.23%	-5.08%	0.00%	0.00%	0.00%	0.00%	0.00%
2 CVTC Volume	0.00%	-15.83%	-5.00%	<i>16.96%</i>	<i>-30.93%</i>	0.00%	-12.50%	-12.50%	-12.50%	-12.50%	-12.50%
3											
4 Annual Volume											
5 Residential and Commercial Volume	84,321,559	85,910,003	63,278,727	68,332,031	70,608,234	67,733,001	68,161,239	68,589,477	69,017,715	69,445,953	69,874,191
6 CVTC Volume	43,800,000	36,865,000	35,021,750	40,959,780	28,289,325	28,289,325	24,753,159	21,216,994	17,680,828	14,144,663	10,608,497
7 Total Volume	128,121,559	122,775,003	98,300,477	109,291,811	98,897,559	96,022,326	92,914,398	89,806,471	86,698,543	83,590,616	80,482,688
8											
9 Billable Units (100 cu. ft.)											
Residential and Commercial Volume	112,729	114,853	84,597	91,353	94,396	90,552	91,125	91,697	92,270	92,842	93,415
1 CVTC Volume	58,556	49,285	46,821	54,759	37,820	37,820	33,092	28,365	23,637	18,910	14,182
2 Total Billable Units	171,286	164,138	131,418	146,112	132,216	128,372	124,217	120,062	115,907	111,752	107,597
3											
4 Projected Revenue											
s Residential and Commercial Revenue	388,916	420,362	338,389	390,534	405,903	389,374	391,836	423,641	499,179	534,771	570,764
6 CVTC Revenue	202,019	180,382	187,282	234,095	162,626	162,626	142,298	131,046	127,879	108,921	86,655
7 Total Projected Revenue	590,935	600,744	525,671	624,629	568,529	552,000	534,134	554,687	627,058	643,692	657,419
18	,	,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,	,	, .
9 Sewer Rate	\$3.45	\$3.66	\$4.00	\$4.30	\$4.30	\$4.30	\$4.30	\$4.62	\$5.41	\$5.76	\$6.11
30		· · · · · · · · · · · · · · · · · · ·	·	· · · · · · · · · · · · · · · · · · ·	•		•	•	·		
Average Monthly Residential Cost (4.9hcf/month)	\$17.25	\$18.30	\$20.00	\$21.50	\$21.50	\$21.50	\$21.50	\$23.10	\$27.05	\$28.80	\$30.55
32				,	•	,				,	,
3 Rate Increase	\$0.17	\$0.21	\$0.34	\$0.30	\$0.00	\$0.00	\$0.00	\$0.32	\$0.79	\$0.35	\$0.35
4 % Increase (User Rate ONLY)	5.31%	6.14%	9.29%	7.50%	0.00%	0.00%	0.00%	7.50%	17.00%	6.50%	6.00%
Increase in Average Monthly Residential (\$0.85	\$1.05	\$1.70	\$1.50	\$0.00	\$0.00	\$0.00	\$1.60	\$3.95	\$1.75	\$1.75
66	φσισε	Ψ2100	Ψ20.0	4200	φο τ ο σ	Ψ 0 0 0	Ψ000	Ψ2400	4000	Ψ2070	Ψ20.0
7 Effective Months	12	12	12	11	12	12	12	12	12	12	12
18	12		12		12			12			12
99											
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